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# **Gouvernance, politiques de gestion des ressources marines et réduction de la pauvreté dans l'Ecorégion WAMER**

## **Rapport de mission de validation et partage de la révision du PAE Gambie**

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## I. Contexte de la mission

Suite à la mission de suivi *ROM* qui s'est déroulée en Mauritanie au Sénégal et en Guinée-Bissau entre juin et août 2013, et à la réunion de mise au point qui s'est tenue à Bruxelles entre la RR du PNUD et le Chef de Section DEVCO de l'UE, un accord de feuille de route en est sorti pour que le projet puisse d'ici la fin de l'année :

- **Réviser le PAE** et se concentrer sur des activités **régionales** de synergies, d'harmonisation et de développement d'actions collectives d'expériences nationales **Préciser les activités, leur budget, les responsables directs de mises en œuvre et des indicateurs OV et SMART**
- **Augmenter l'efficacité** dans l'exécution du projet en trouvant une meilleure collaboration entre la coordination régionale et les ENMO dans la mise en œuvre de certaines activités planifiées.
- **Identifier la mise en œuvre d'activités prioritaires au niveau national et leurs responsables**
- **Clarifier les liens** qu'elles peuvent avoir à dimension régionale et la pertinence avec les objectifs recherchés par le projet
- **Clarifier les relations et rôles avec le DUE** : des réunions hebdomadaires se tiennent désormais avec l'UE. Des rapprochements techniques doivent se tenir avec les DUE. Deux ont déjà eu lieu avec la DUE Dakar.

Afin d'atteindre ces objectifs, la coordination du projet en collaboration avec le PNUD a organisé quatre jours de travail UNDP WWF (du 17 au 20 septembre 2013 qui ont permis de **réviser le plan Eco régional** (PAE) en cohérence avec (i) le cadre logique du programme tel que mentionné dans le PRODOC (ii) les commentaires envoyés par l'UE et (iii) les outputs de la réunion entre Mme Djibo et M. Salord du 9 septembre 2013. Ainsi, cinq nouveaux axes stratégiques ont été reformulés en cohérence avec le document de projet. Quatre sont en cohérence directe avec le PRODOC et le 5ème est mis en place pour la gestion du projet

Aussi, des activités et sous-activités ont également été reformulées avec des budgets précisés et des indicateurs SMART repensés. Les activités régionales répondent désormais aux préoccupations de capitalisation, d'harmonisation et de coordination. Enfin, 5 documents viennent compléter les nouvelles orientations ci-dessus, à savoir :

1. Des **critères de sélection d'activités prioritaires** à tenir au niveau des pays qui vont permettre de déterminer une liste d'activités à réaliser en T4 2013 pour chaque pays.
2. Pour chaque activité nationale et régionale, des **indicateurs SMART**, des responsables de mise en œuvre et des budgets alloués sont précisés
3. Une révision du **plan de travail trimestriel** (T4 2013) pour la mise en œuvre des activités régionales
4. Une **méthodologie** d'approche est adoptée
5. Un **budget** révisé

## II. Objectifs et résultats attendus

Cette mission en Gambie, à l'instar de celles qui se déroulent simultanément dans les autres pays de l'Ecorégion WAMER du projet avait pour objectif de :

1. Evaluer l'état d'avancement de la mise en œuvre du PTA 2013 de la Gambie et analyser les contraintes rencontrées
2. Identifier les activités prioritaires pour le 4eme trimestre de 2013 et s'accorder sur les modalités de mise en œuvre
3. Elaborer un projet de plan de travail 2014 adopté
4. Préparer les missions de diagnostic des mutuelles d'épargne et de crédit dans les pays bénéficiaires
5. Promouvoir le Prix de la conservation du Projet GoWamer/PRCM
6. Analyser les besoins d'appui en équipements de l'ENMO (PC, Ordinateur portable, imprimante + Consommables)
7. Identification et discussions des conditions de contrats du consultant national (point focal pour l'exécution du projet)
8. Tenir une réunion technique et de partage avec les DUE

### III. Déroulement de la mission

M.SiyadFayoumi (UNDP) & M. Mamadou Gaye (WWF) flew on the Gambia Bird flight from Dakar to Banjul on Sunday evening September 29<sup>th</sup>.

#### Monday September 30<sup>th</sup>2013

**9.00am** A work session is hold between M. Fayoumi (UNDP)& M. Gaye (WWF Sen.) in order to determine and clarify together how the next three days discussions will be conducted with the national counterparts. Relevant documents are reviewed.

**10.30 am**The meeting with the ENMO was supposed to take place in the morning. But as only one person appears to be on time, it had been rescheduled for early afternoon.

The mission decided to hold a meeting with WWF The Gambia National Coordinator, Alagie, in order to have his analyses on the way the project is conducted so far and what the difficulties are. The national implementing team (ENMO) doesn't seem to be efficient enough the way it is working right now. For multiple reasons, it can't achieve the country action plan. He agrees on new specific measures to be taken and on how modifying the way to implement them by accompanying the ENMO with a supporting person. In The Gambia, as well as in Mauritania, WWF has country offices. The national coordinators of those offices will assume that role in order to:

- ensurethe promotion andvisibility of theprojectwithlocalpopulations,partners and beneficiariesat national level
- contribute to theimplementation and monitoringof themedia campaignsof the project
- facilitatethe tasks of theRegionalCoordinationat national level inaccordance with thecommitments made tolocal partners
- help mobilizedomesticpartnersrequiredto monitor andfacilitate their effectiveinvolvement inthe implementationof activities intimeplanned
- ensureeffective implementationof priorityactivities(country)timesattached
- supportENMOforcompliance with administrativeand financial proceduresof the project,aslisted in themanual supplied;
- promotethe establishmentof a partnershipto achieve theobjectives of theproject and the developmentof synergy;
- monitor the implementation ofactivities at the nationallevelwhile ensuringtheir compliance withthe objectives and expectedresults of the project;
- participate in the collectionofdata and information necessaryto power the systemfor monitoring and evaluationof the project (including the various indicators);
- supervisethe preparation oftechnical reports andinterim and annual financialProjectaccordance with the timetablesetby the RegionalProject Coordinationandcompliancewiththe conditionsof the partners;
- produce amonthly progressreportof activities carried outat national and /or regional level;

- prepare and support audits, evaluation and monitoring of the project in collaboration with the Regional Project Coordination, and partners at the national level.

## **2 pm Meeting the ENMO (see list of presence; annexe XXX)**

As expected in the first objective, the meeting began by passing through the 2013 Nation Work Plan, activities by activities, in order to establish a statement of their progress. The relevance of the activities was not supposed to be discussed at this stage. Only the progress of their implementation, the persons accountable for each activity was revised. The meeting lasts all afternoon.

Three of the activities can be considered to be partly implemented or at least have started by developing ToR references. (see annex XXX)

### *Observations:*

- The reason explained by the National coordinator for not having implemented the expected activities is the lack of money, as they only received the money in their bank account in June 2013
- The money had effectively been transferred to the ENMO in The Gambia with some delays but the National project team could have begun previously to that activities that are not directly related to the budget during the two first quarters (concluded on the TOR i.e.)
- Despite the fact that the money was in the ENMO account for the past four months (June-September), it didn't help starting any new activities since that.
- Another issue is that the ENMO doesn't seem to meet together on a regular basis. Most of the members are often busy as they have different other roles to play. In this particular meeting on September 30<sup>th</sup>, half of the audience was attending the committee for the first time and discovered the national plan when it had been displayed...
- The team coordinator bemoaned that all of the team members are working in government and that seriously impacted on the speed at which the project should have been implemented.
- Accordingly, the coordinator of the national team reiterated his acceptance of the arrangement to attach to the project someone capable of inspiring the team to make progress.

End of the day at 6.15 pm

## **Tuesday October 1<sup>st</sup> 2013**

### **9.30 am**

Work session at the WWF country office in order to share prepare the noon meeting with the national team in order to have a clear view of the financial statements and to prioritize up to 3 activities that are going to be implemented by the end of 2013 in The Gambia.

**11 am Financial Statements:**

**12 pm** Meeting at the Direction of Fisheries (see list of presence)

The output expected of this work session is to prioritize 3 activities to be implemented against December 2013 by the ENMO. The mission members decided not to present the previous work done by the regional coordination prioritizing activities for the country, but to take it from the beginning with the audience, keeping the previous plan as standby in case of necessary.

The selected activities have to be

- well described and detailed,
- a relevant link with an activity of the regional plan
- a detailed timeline for its implementation
- with identified accountable persons for their implementation,
- a clear and realistic budget

The committee agreed on 3 activities to be implemented completely against December 2013. See next page for the output of this second day:

The ToR of the National support to the ENMO to achieve those objectives have been presented to the audience (as described in page 4 of this present report)

End of the day 5.30 pm

ACTIVITY	EAP ACTIVITY LINK	RESPONSIBLE (R) PARTNERS (P)	TIMELINE	INDICATOR(S) (OIV/ SMART)	BUDGET €	OBSERVATIONS
<b>Conduct cost-benefit analysis of most profitable fisheries practices from a societal perspective</b>	R1 1.1 R4 2.1	R WWF DoFish P National team	Recruitment done on 18 <sup>th</sup> Oct Study submitted on November 18 <sup>nd</sup> Validation workshop November 22 <sup>nd</sup>	A budgeted action plan out of the analysis is proposed Recommendations in implementing it	5 500	
<b>Support the implementation of oysters management plan (funded by USAID/Ba Nafaa)</b>	R2 2.1	R DoFish P USAID/ Ba Nafaa	By 25 <sup>th</sup> October	One 15 HP outboard engine is available for <i>Try Association</i>	2 500	Selection made on call for quotations
<b>Support infrastructure for community based aquaculture projects</b>	R4 4.2	R DoFish P WWF	22 <sup>rd</sup> November	Storage facilities and shed for processing fishes are built for the Ndenban community aquaculture A 9 HP outboard engine is provided Fishing nets are available	5 000	

### **Wednesday October 2<sup>nd</sup> 2013**

**10 am** The agenda for this third and last day was to draw a first document for the 2014 National Action Plan; sharing the information of the steering committee and communicate about the GoWamer Prize ceremony that will take place during the PRCM forum, the last week of November in Dakar.

The 2014 draft work plan is attached on annex XXX to this report.

The mission also asked the National Coordinator to introduce to the Regional Coordination the logistics and material needs of the ENMO.

End of the day 6 pm

### **Pending objectives**

Meeting with the EU Delegation:

The EUD was alerted of the mission venue but as the responsible person was out of town during the mission stay, it hadn't been possible to arrange a meeting in order to take into account their comments and observations on the mission outputs.

Credit Union ToR:

There hadn't been time enough to discuss and design the ToR to implement the Credit Union in The Gambia. It has to be design together with the Regional Coordination.